



**Agenda - Final**  
**Capital Metropolitan**  
**Transportation Authority**  
**Board of Directors**

2910 East 5th Street  
Austin, TX 78702

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**Monday, December 9, 2024**

**11:00 AM**

**Rosa Parks Boardroom**

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**Board Work Session on Transit Plan 2035**

This worksession will be livestreamed at [capmetrotx.legistar.com](https://capmetrotx.legistar.com)

**I. Call to Order**

**II. Public Comment:**

**III. Discussion Item:**

1. Project update on technical analysis and engagement for Transit Plan 2035.

**IV. Items for Future Discussion:**

**V. Adjournment**

**ADA Compliance**

*Reasonable modifications and equal access to communications are provided upon request. Please call (512) 369-6040 or email [ed.easton@capmetro.org](mailto:ed.easton@capmetro.org) if you need more information.*

*BOARD OF DIRECTORS: Jeffrey Travillion, Chair; Leslie Pool, Vice Chair; Becki Ross, Secretary; Eric Stratton, Paige Ellis, Matt Harriss, Dianne Bangle and Chito Vela.*

*The Board of Directors may go into closed session under the Texas Open Meetings Act. In accordance with Texas Government Code, Section 551.071, consultation with attorney for any legal issues, under Section 551.072 for real property issues; under Section 551.074 for personnel matters, or under Section 551.076, for deliberation regarding the deployment or implementation of security personnel or devices; arising regarding any item listed on this agenda.*



# Capital Metropolitan Transportation Authority

2910 East 5th Street  
Austin, TX 78702

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Board of Directors

**Item #:** AI-2024-1350

**Agenda Date:** 12/9/2024

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Project update on technical analysis and engagement for Transit Plan 2035.

Welcome!

# Transit Plan 2035

Board of Directors Workshop

December 9, 2024

**CapMetro** | Transit Plan 2035



# Agenda

- Transit Plan 2035 (5 min)
  - Overview
  - Schedule
  - Engagement Update
- Transit Land Activity (30 min)
- Transit Land Report Out (15 min)
- Technical Analysis (20 min)
  - Engagement Themes
  - Existing Conditions
- Draft Vision & Goals (10 min)
- Next Steps (5 min)



# Transit Plan 2035



Transit Plan 2035 is our vision and roadmap for the CapMetro System over the next 5 to 10 years.



We typically update our transit plan every 5 years

- Last updated in 2015 with a scheduled 2020 update
- Connections 2025 Service Plan → Cap Remap



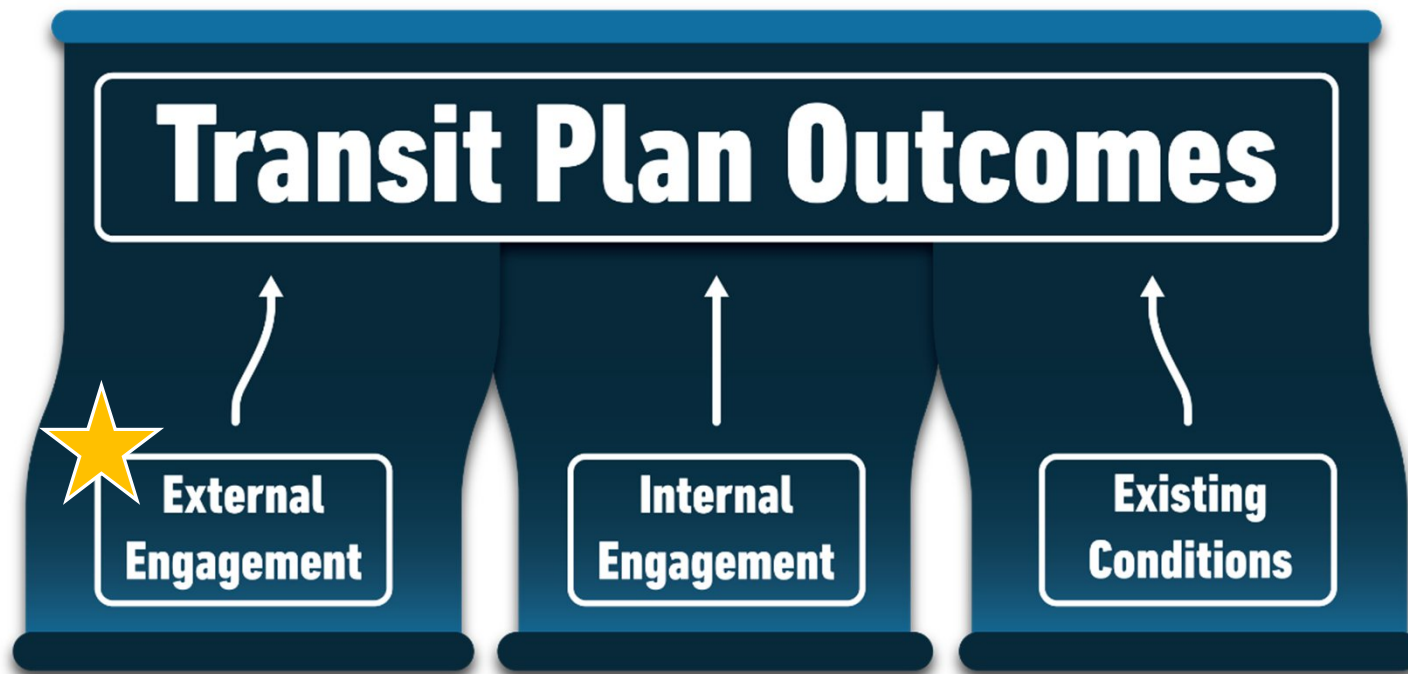
We want to work with the community and stakeholders to co-create a guiding document for Central Texas' transit system.



# Project Schedule



# Draft Vision and Goals Development



# Transit Plan Community Engagement: Round 1






- Round 1: Visioning, transit service tradeoffs, constraints, and opportunities
- Timeframe: September 16 – October 27, 2024
- Methods:
  - Survey
  - Focus groups
  - Community events and meetings
  - Community Connectors Program
  - At-stop outreach
  - Frontline Town Halls / Family Fun Day
  - Stakeholder Workshop





# External Engagement Recap

Approximate Engagement Totals

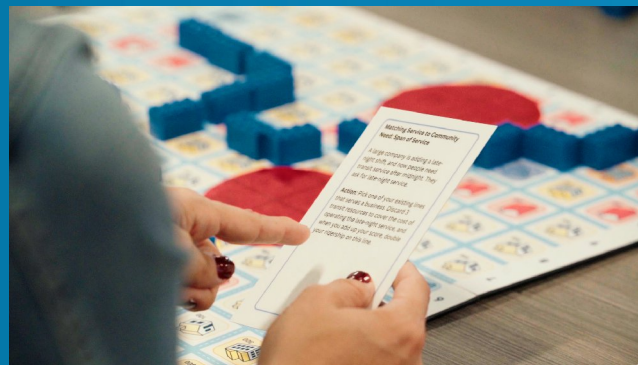
|                              |   |                                |                                      |
|------------------------------|---|--------------------------------|--------------------------------------|
| Open House & Virtual Webinar |    | 2 events                       | 230 attendees & 45 virtual attendees |
| Pop-Up Events                |    | 44 events                      | 5,125 engaged                        |
| Focus Groups                 |    | 18 sessions                    | 240 attendees                        |
| Community Connectors         |    | 18 events organized / attended | 15 members                           |
| Surveys                      |  | Virtual & in person            | 8,100 respondents                    |
| At-Stop Outreach             |  | 14 stops / centers             | 1,000 riders reached                 |



CapMetro



Your turn!



You are now a group of transit planners.  
Your objective:

Develop a transit network that connects your community and serves as many riders as possible.



## You need to consider these goals:

- Meet the needs of the community, particularly those who are likely to need transit service most
- Balance transit needs with available resources and funding throughout the region
- Connect people to jobs, activity centers, and services through a variety of modes





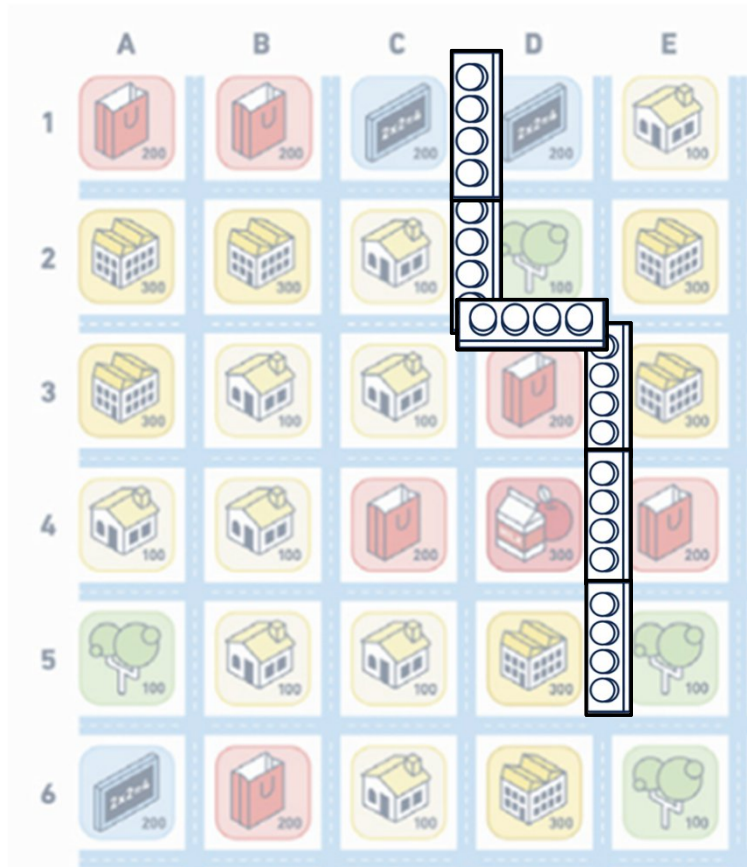
# Rules of the activity

- Roads are the light blue lines bordering each block where you will put your transit resources
- The grid is filled with blocks that are assigned a block letter and number, and each block represents a ½ mile by ½ mile





## Rules of the activity



Example of one transit line

- You have 80 transit resources for the game, with 20 to spare
- Teams must develop 3-5 transit lines that are between 3-5 miles long (6-10 transit resources)

# Rules of the activity



**High Rise Residential:**  
dense residential towers



**Apartments:**  
medium density residential



**Houses:** low density  
residential homes



**School:** local school  
with medium ridership



**College:** larger post-secondary  
school with high ridership



**Retail:** shopping center  
with medium ridership



**Grocery Store:** shopping  
center with high ridership



**Hospital:** medical facility  
with escalating ridership



**Parks:** outdoor spaces  
with low ridership

**Each Land Use will have different ridership levels. Some are more affected by better frequency transit service than others.**

# Rules of the activity



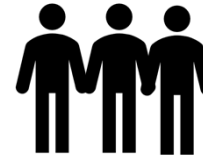
30-minute service



15-minute service

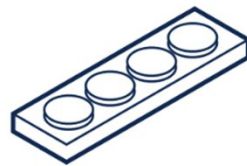


7-10-minute service

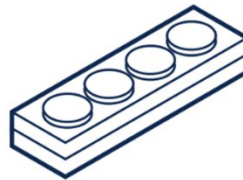


# Rules of the activity

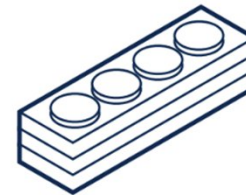
Service can be stacked to increase the frequency of service under the following levels:



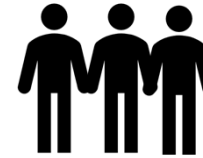
1 piece = 30 min  
frequency service



2 piece stack = 15 min  
frequency service



3 piece stack = 7-10 min  
frequency service



To add more frequency, add more transit resources

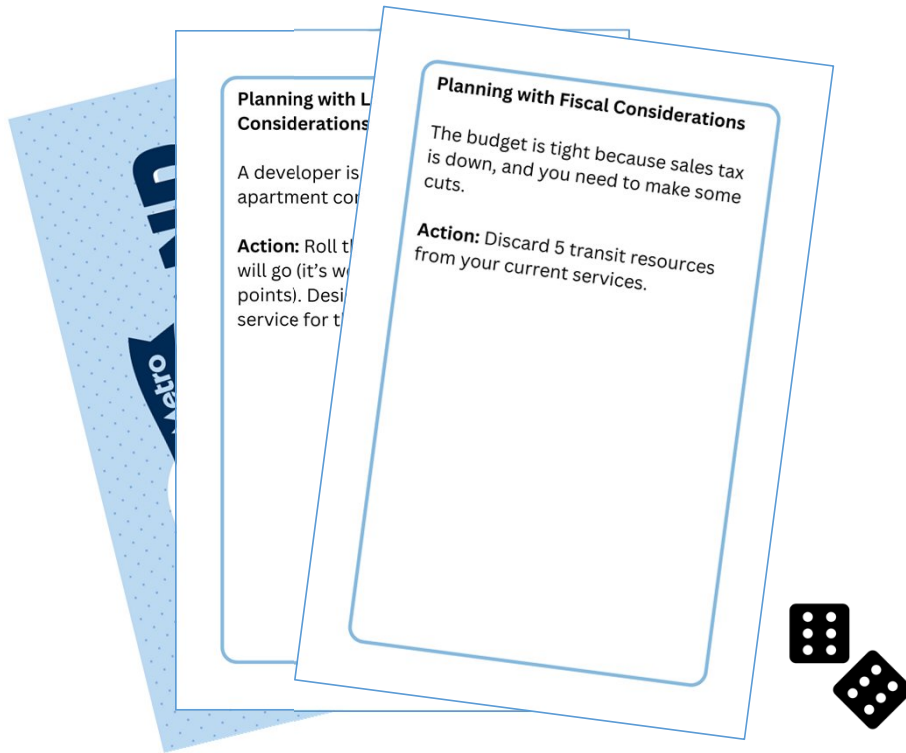
## Rules of the activity

- Want Pickup service? Trade in 12 transit resources for one Pickup zone!
- If demand gets too high (more than 3,000 riders in the area), you'll have to provide 2 extra transit resources
- Regardless, ridership points are capped at 1,500





# Rules of the activity



- Chance Cards introduce unexpected events that impact your transit network.
- Depending on the card, you may need to roll the dice to see how the scenario will impact your system.

# Transit Land Report Out

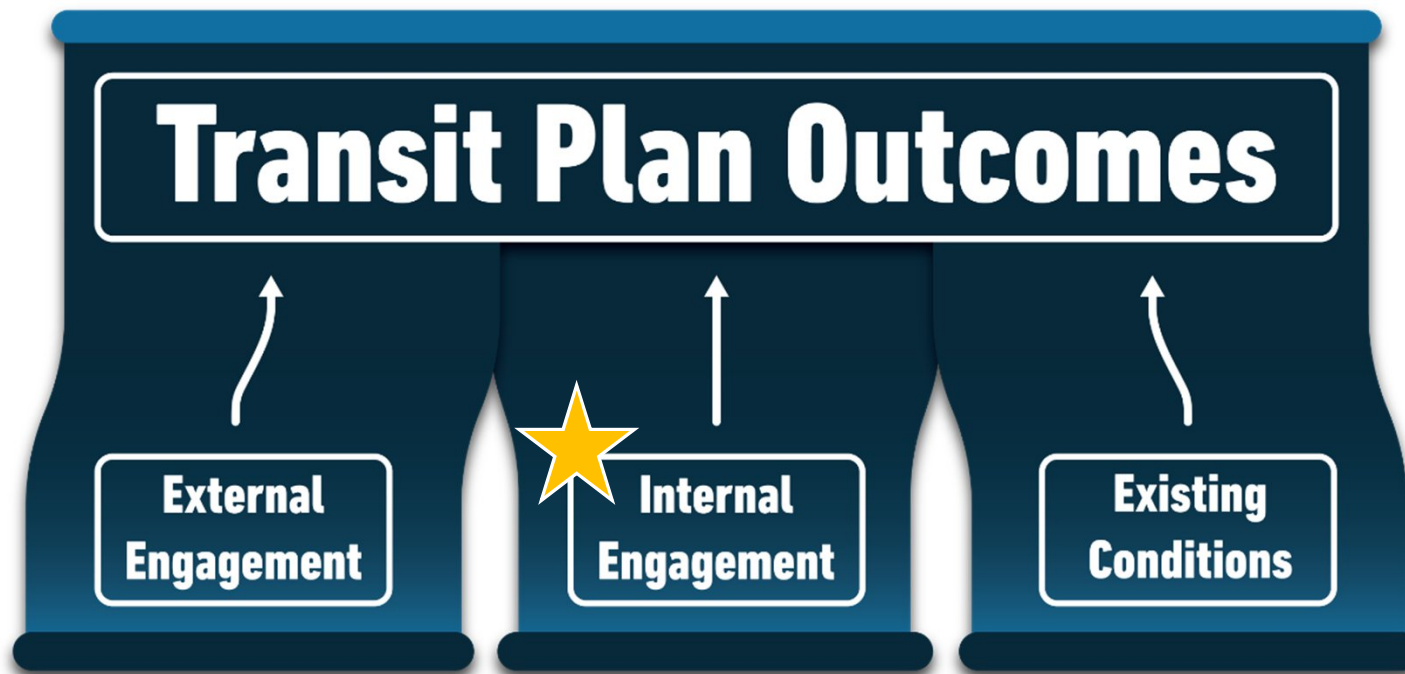
How did your group achieve the goals of Transit Land?

- Meet the needs of the community, particularly those who are likely to need transit service most
- Balance transit needs with available resources and funding throughout the region
- Connect people to jobs, activity centers, and services through a variety of modes





# Engagement Themes



# Draft Vision and Goals Development

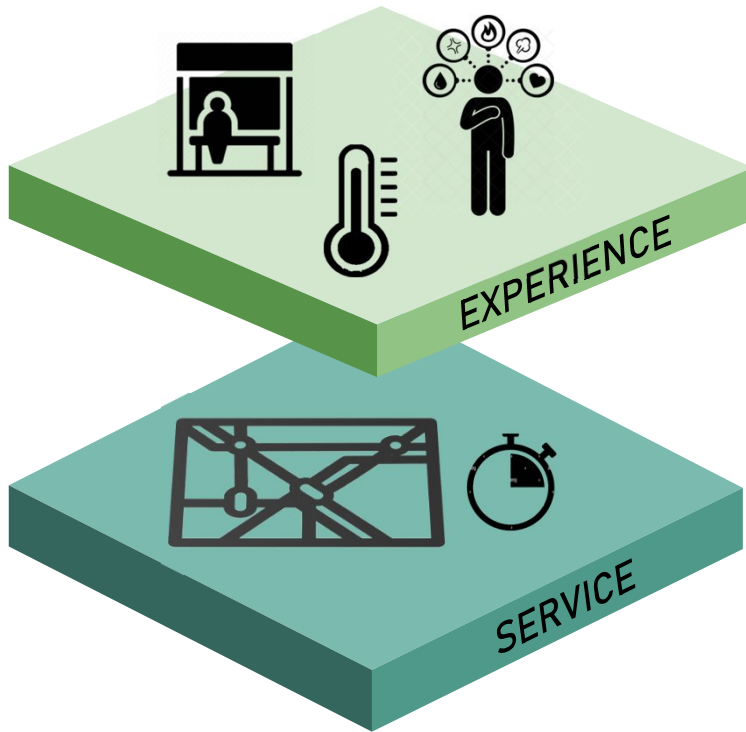


# Internal Engagement Recap

|                             |   |             |                     |
|-----------------------------|---|-------------|---------------------|
| Board                       |    | June & July | All 8 Board Members |
| Senior Executive Team (SET) |    | June & July | All SET             |
| Frontline Team              |   | June        | 39 employees        |
| Admin Staff                 |  | August      | 30 employees        |



# Two Layers of Feedback



*The intangibles: How we FEEL as riders. Do I feel safe? Will I overheat while I wait for my bus? Am I unsure where this bus goes?*

Most internal feedback (so far) is related to experience concerns

*The operational offering: Frequency and coverage*

Most of the transit plan scope is aimed at service improvement


What CapMetro *can* influence (unconstrained)




Transit Plan 2035 is a technical scope and does not address safety concerns (which may undermine success of service improvements).

# Common Themes of Feedback – Internal


✓ = Transit Plan can address




**Increase Safety**  
Operators and users report feelings of discomfort on the system




**Expand Regional Service** ✓  
Urgency to address the concerns of member cities and regional partners




**Understand Travel Patterns** ✓  
Focused on how to best adapt to post-pandemic travel behavior




**Financial / Resource Efficiency** ✓  
Balance needs with CapMetro's available resources



**Improve User Experience**  
Comments on technology, wayfinding, system convenience and ease of use, etc.




**Improve Reliability** ✓  
Concern that unreliable service is affecting core rider quality of life




**Increase Ridership** ✓  
Feedback on ways to improve ridership, challenges to ridership, etc.

# Common Themes of Feedback – External Overlap


✓ = Transit Plan can address




**Increase Safety**  
Operators and users report feelings of discomfort on the system




**Improve User Experience**  
Comments on technology, wayfinding, system convenience and ease of use, etc.




**Expand Regional Service** ✓  
Urgency to address the concerns of member cities and regional partners




**Improve Reliability** ✓  
Concern that unreliable service is affecting core rider quality of life



**Understand Travel Patterns** ✓  
Focused on how to best adapt to post-pandemic travel behavior



**Increase Ridership** ✓  
Feedback on ways to improve ridership, challenges to ridership, etc.



**Financial / Resource Efficiency** ✓  
Balance needs with CapMetro's available resources

# Existing Conditions Overview



# Draft Vision and Goals Development





# Existing Conditions Components

## Study Area & Regional Trends

- Analyzing study area and provides an overview of demographic/ socioeconomic and travel trends in Central Texas.

## Market Analysis

- Assessing current transit market by identifying locations that support transit, new activity centers and existing gaps in service.

## Service Analysis

- Evaluating existing CapMetro service performance trends and analyses at the system, service type and route-levels.

# Analysis Areas



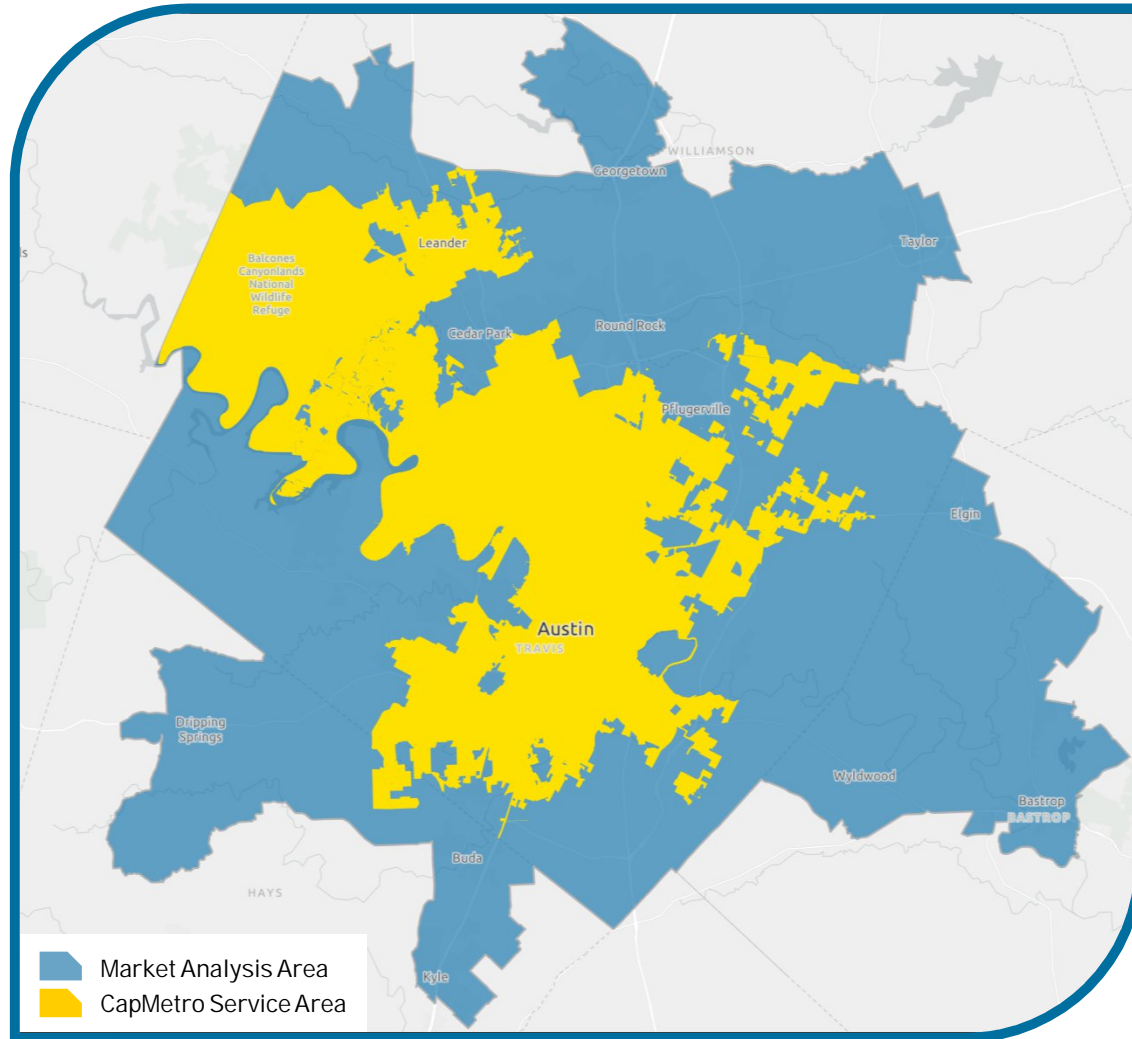
CapMetro  
Service  
Area

Area where CapMetro currently operates and is authorized to provide transit service



Market  
Analysis  
Area

Analysis area inclusive of CapMetro's Service Area and neighboring communities to help understand how people are traveling in the greater region and where transit demand is growing



## Population & Employment Today

The greatest predictor of transit productivity is density of people and jobs.

# Population & Employment Today

Significant density concentrations:

- US 183 (West of I-35) & I-35 corridors
- Riverside Dr.
- UT/West Campus
- Lamar Blvd. corridor
- Pockets of isolated density in exurbs

## 2022 Market Area Totals

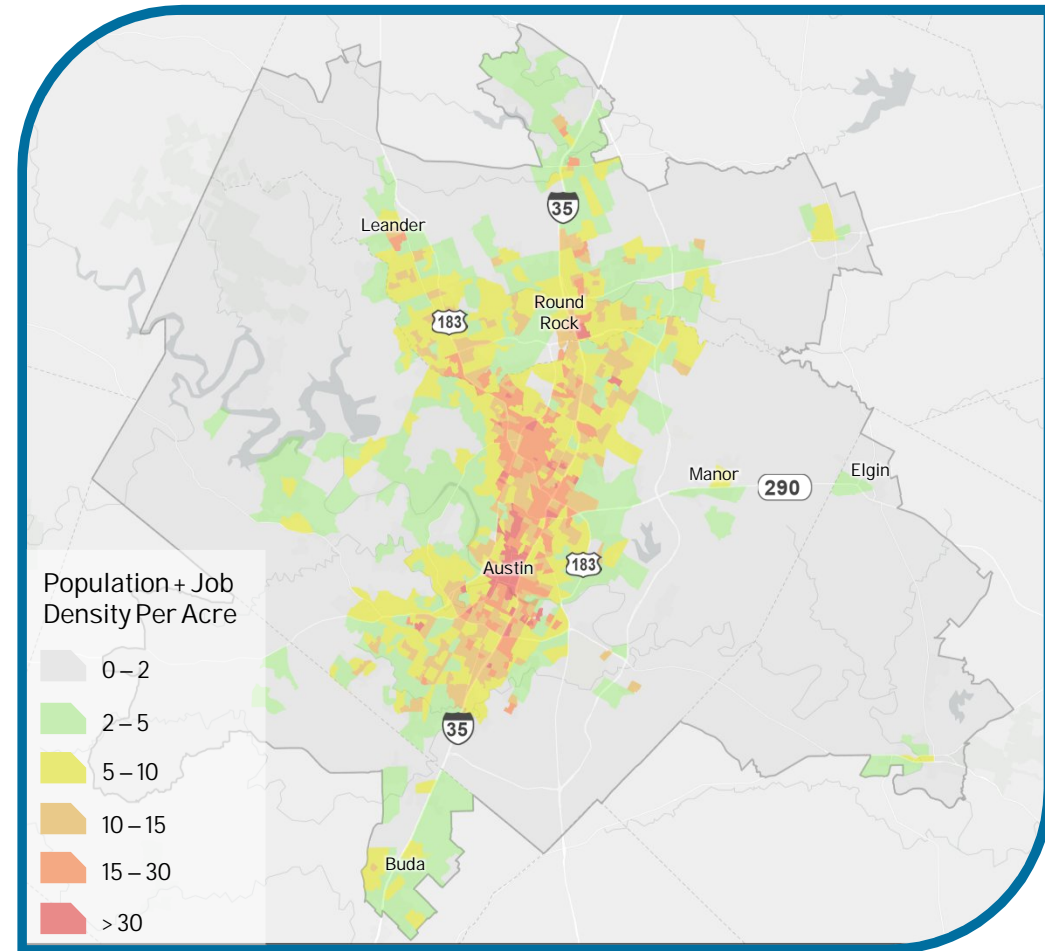
Population

2,039,932

Jobs

1,065,956

Source: 2022 ACS 5-year Estimates (Population),  
2022 LEHD LODES (Jobs)



Source: 2022 ACS 5-year Estimates (Population),  
2022 LEHD LODES (Jobs)

# Growth in Population Density 2025-2045

## Significant growth concentrations:

- Downtown Austin
- Along Lamar Blvd. & I-35 in Central Austin
- Neighboring municipalities of Cedar Park & Round Rock

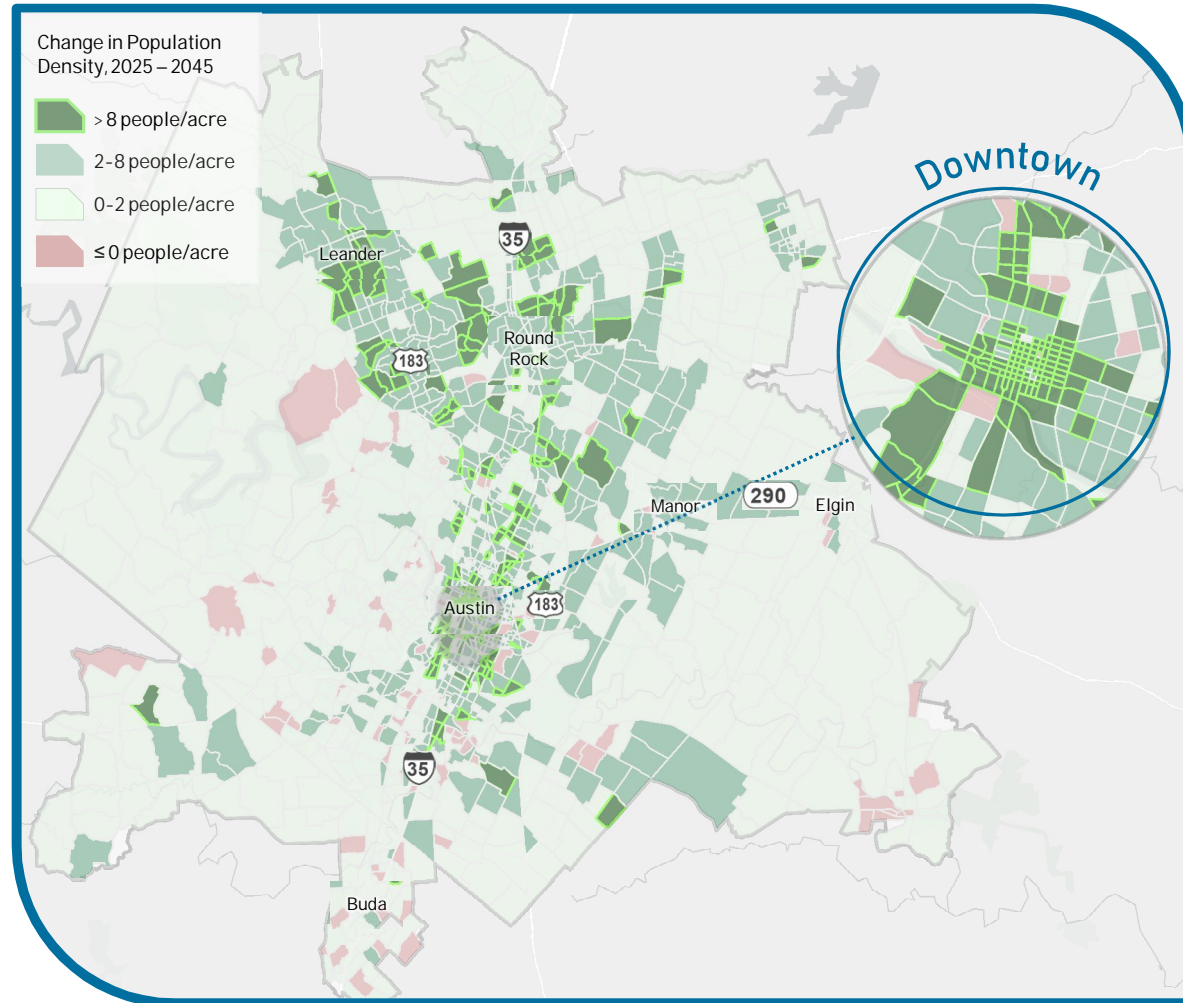
### Market Area Averages

+2.3 Million (135% Growth)

2025  
4.3  
People/Acre

2045  
13.1  
People/Acre

Source: CAMPO 2045 Travel Demand Model, Mean Population Per Acre for TAZ's within Market Analysis Area



Source: CapMetro 2023 Travel Pattern Analysis, Cambridge Systematics



# Growth in Employment Density 2025–2045

Significant growth concentrations:

- I-35
- US 290
- US 183 Corridor
- East Riverside Drive
- Central Round Rock

## Market Area Averages

+1.2 Million (134% Growth)

2025

9.3

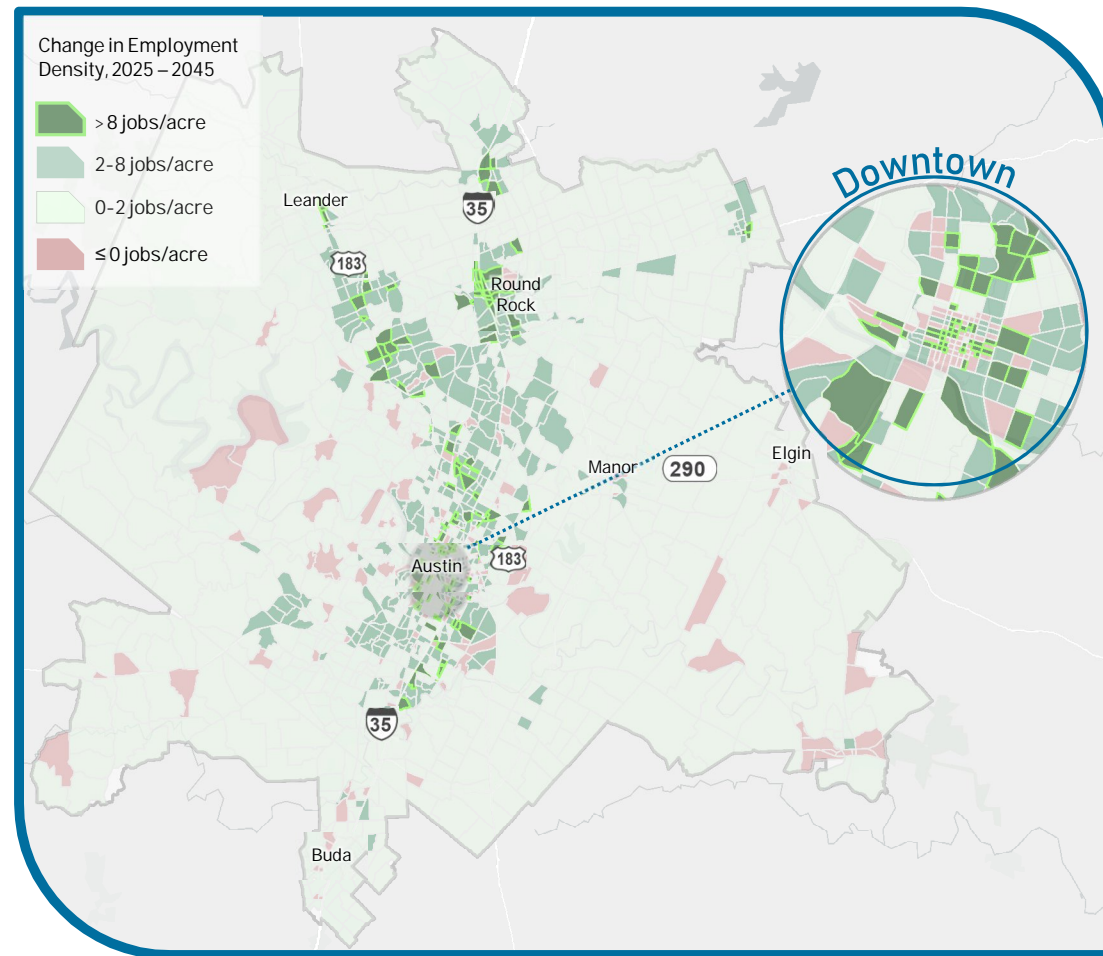
Jobs/Acre

2045

15.5

Jobs/Acre

Source: CAMPO 2045 Travel Demand Model, Mean Employment Per Acre for TAZ's within Market Analysis Area



Source: CapMetro Part 2 Travel Pattern Analysis, Cambridge Systematics



## Travel Trends

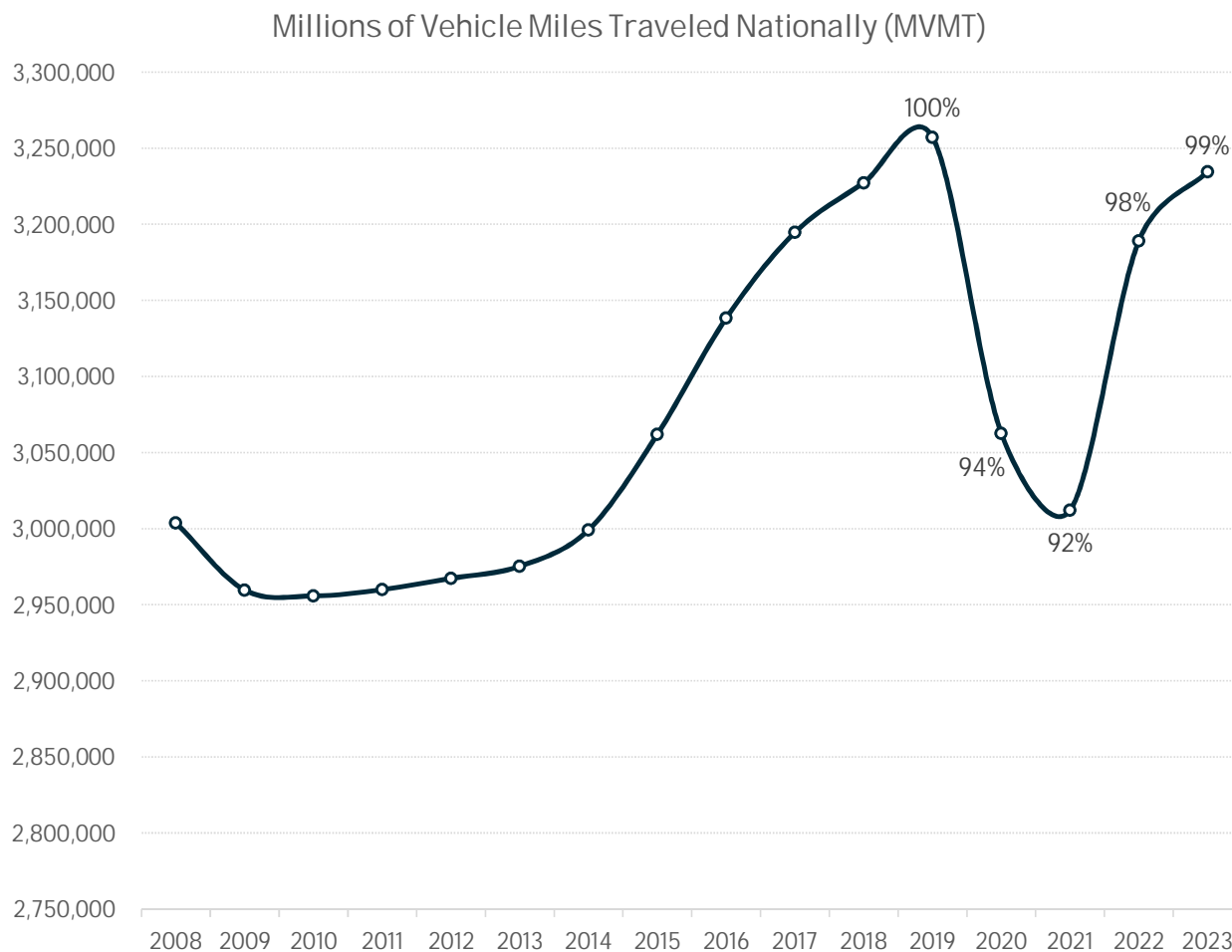
Travel in Central Texas has recovered since 2019 but it looks a little different than before.

(Especially compared to the rest of the United States.)

# Travel Trends since 2019

Nationwide, trips have recovered since 2019

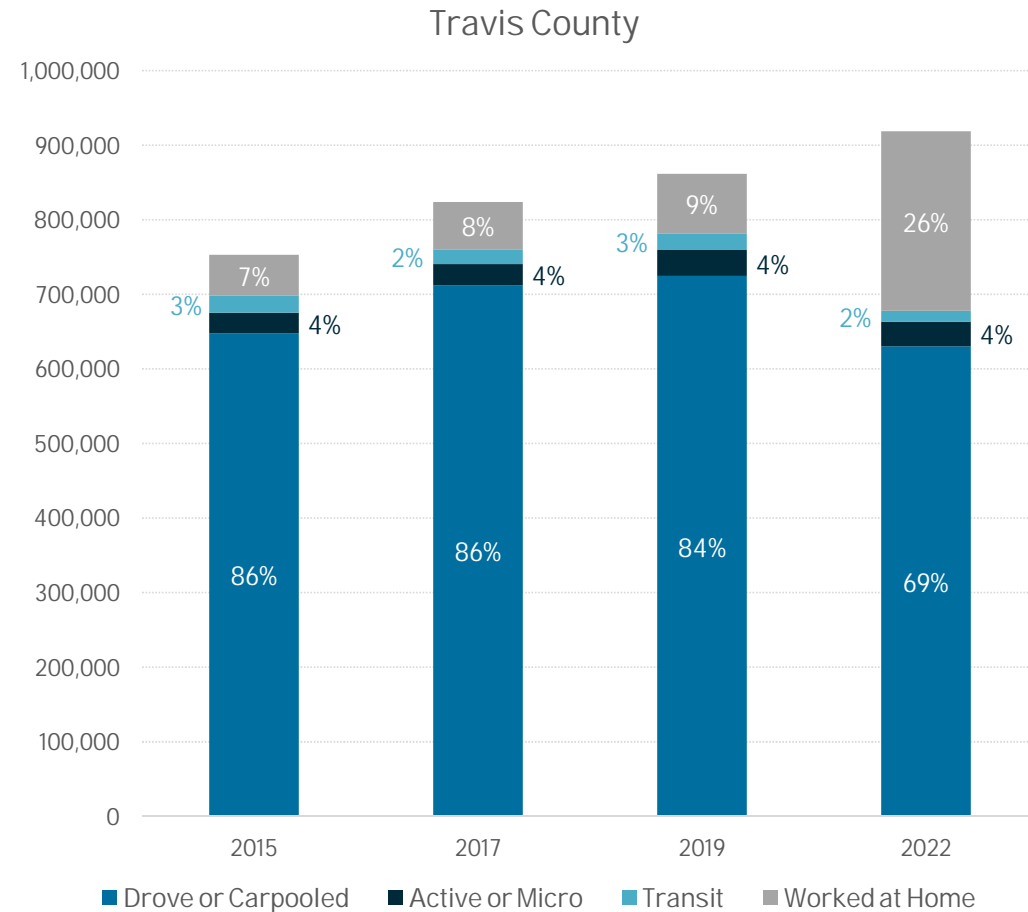
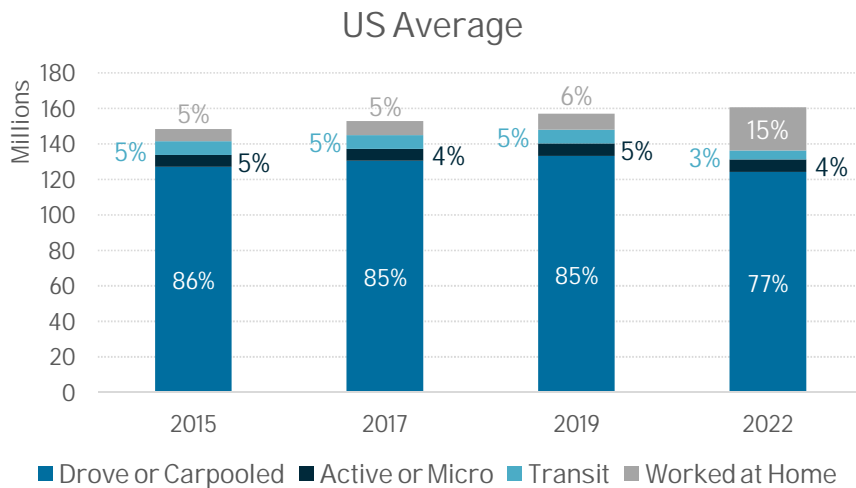
Vehicular travel around the country has sharply returned



Source: US Federal Highway Administration, 2024. Analysis by Cambridge Systematics.

# Travel Trends since 2019

- Teleworking significantly affects travel patterns.
- Travis County has experienced a much larger growth in teleworking than the US Average.

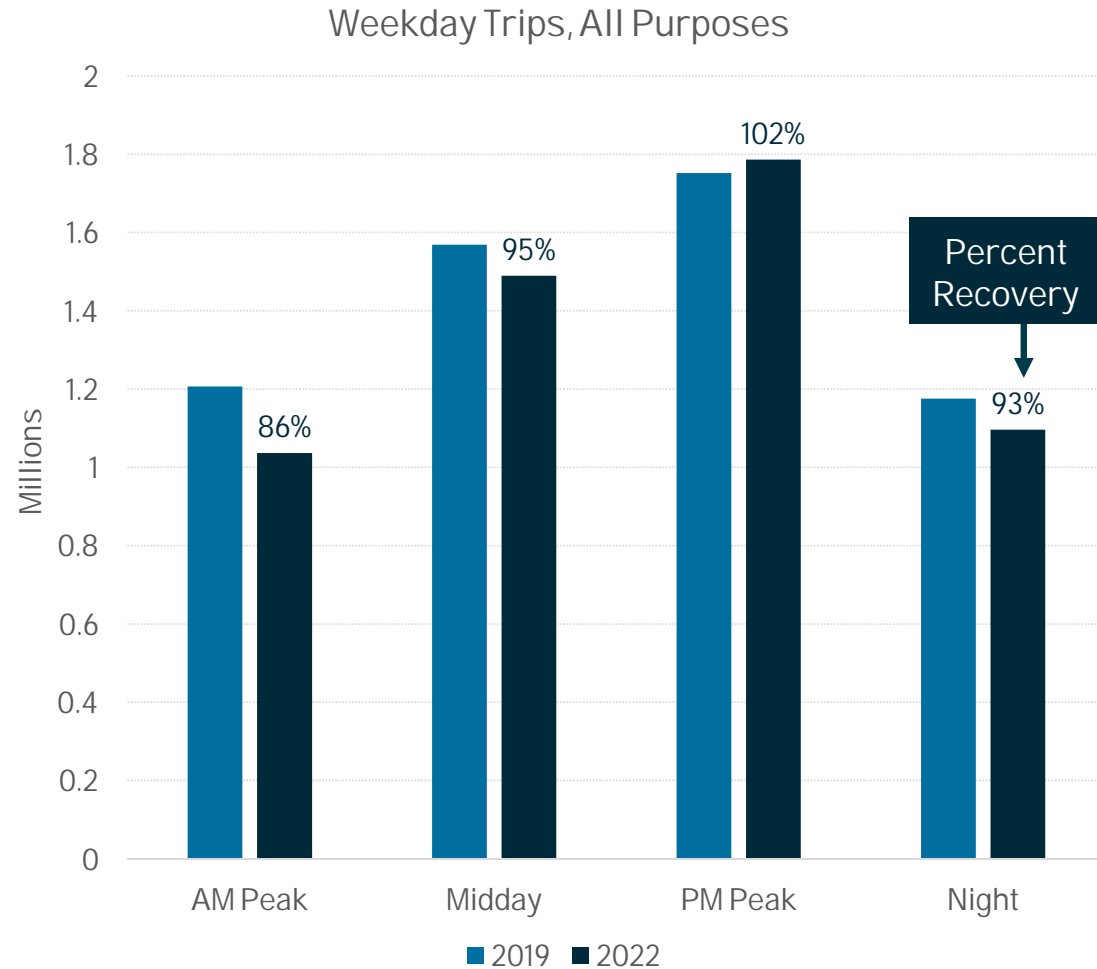


Source: US Census ACS 2015–2022, Means of Transportation to Work, Ages 16+. Analysis by Cambridge Systematics.

# Travel Trends since 2019

The shape of travel demand has changed.

- Trips in Travis and Williamson counties are still slightly down.
- Most significant reduction is during AM peak travel.
- PM Peak travel has fully recovered and has experienced growth.



Source: LOCUS Travel Patterns 2019-2022, Travis & Williamson County. Analysis by Cambridge Systematics.

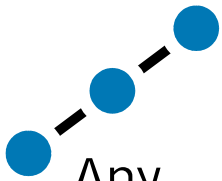
## Ridership

The existing system mostly covers areas with high demand, but there are areas where we can improve.


  
 Inside CapMetro's Service Area

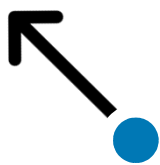

  
 Population 1.13M

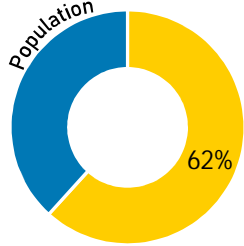

  
 Jobs 778K

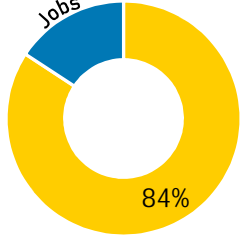

  
**Any Transit Stop**

**72\***  
 routes & rail

**2,346**  
 stops



  
 Within a 10 Minute Walk


  
 Population 62%



  
 Jobs 84%

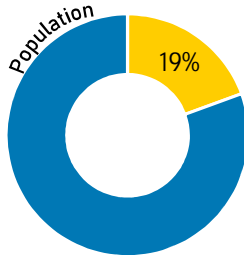
Population 699K

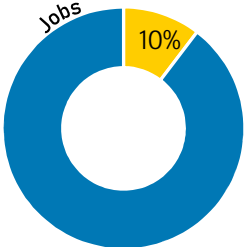
Jobs 655K


  
**Pickup**

**11**  
 zones


  
 Inside All Pickup Zones


  
 Population 19%


  
 Jobs 10%

Population 220K

Jobs 81K

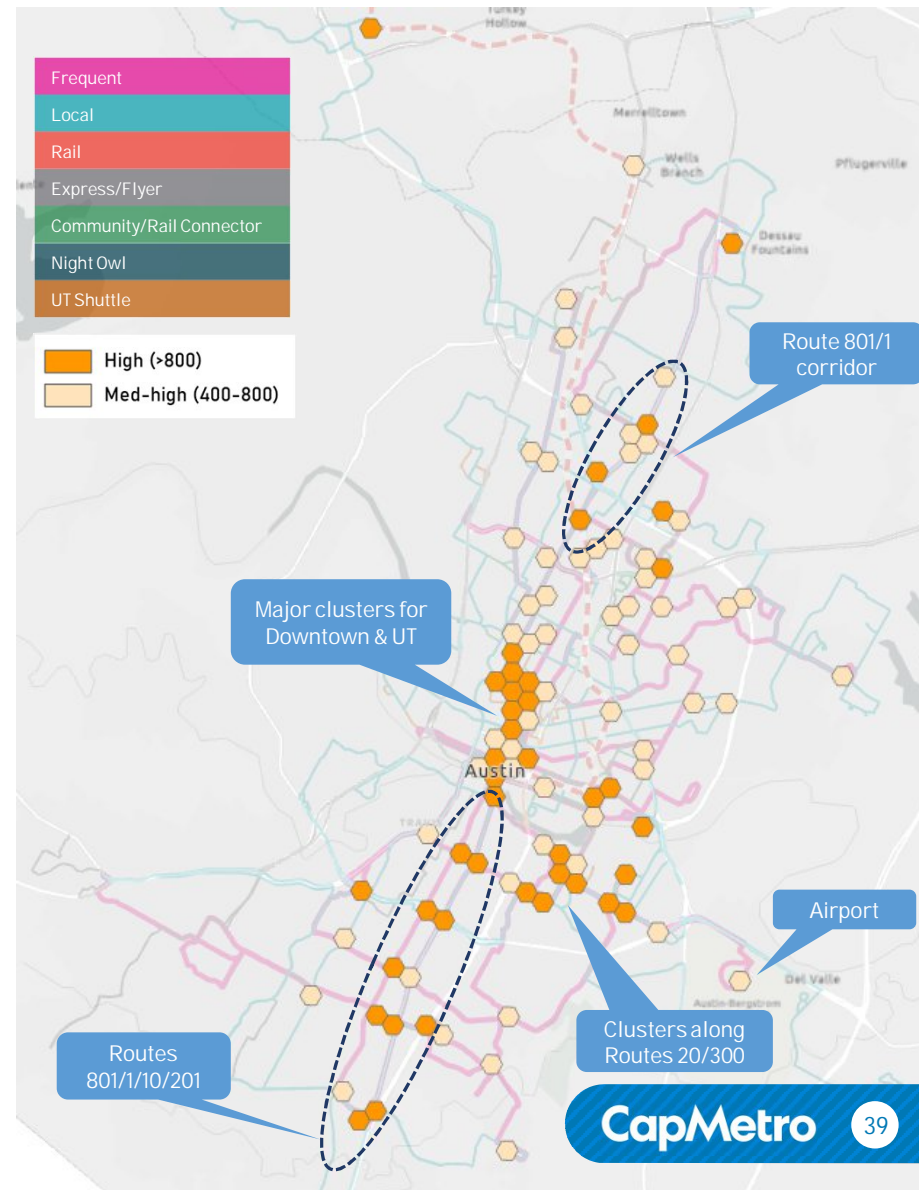
Source: 2022 ACS 5-year Estimates (Population), 2022 LEHD LODES (Jobs)  
 \*Count Includes 71 Frequent routes as of April 2024 and 1 commuter rail line



# Where is Ridership Concentrated?

Major generators of ridership are in Downtown Austin, around UT, major north/south corridors, and southeast of Downtown.

- Ridership activity is heavily concentrated along Frequent routes/connections, UT Shuttles, and the Red Line.



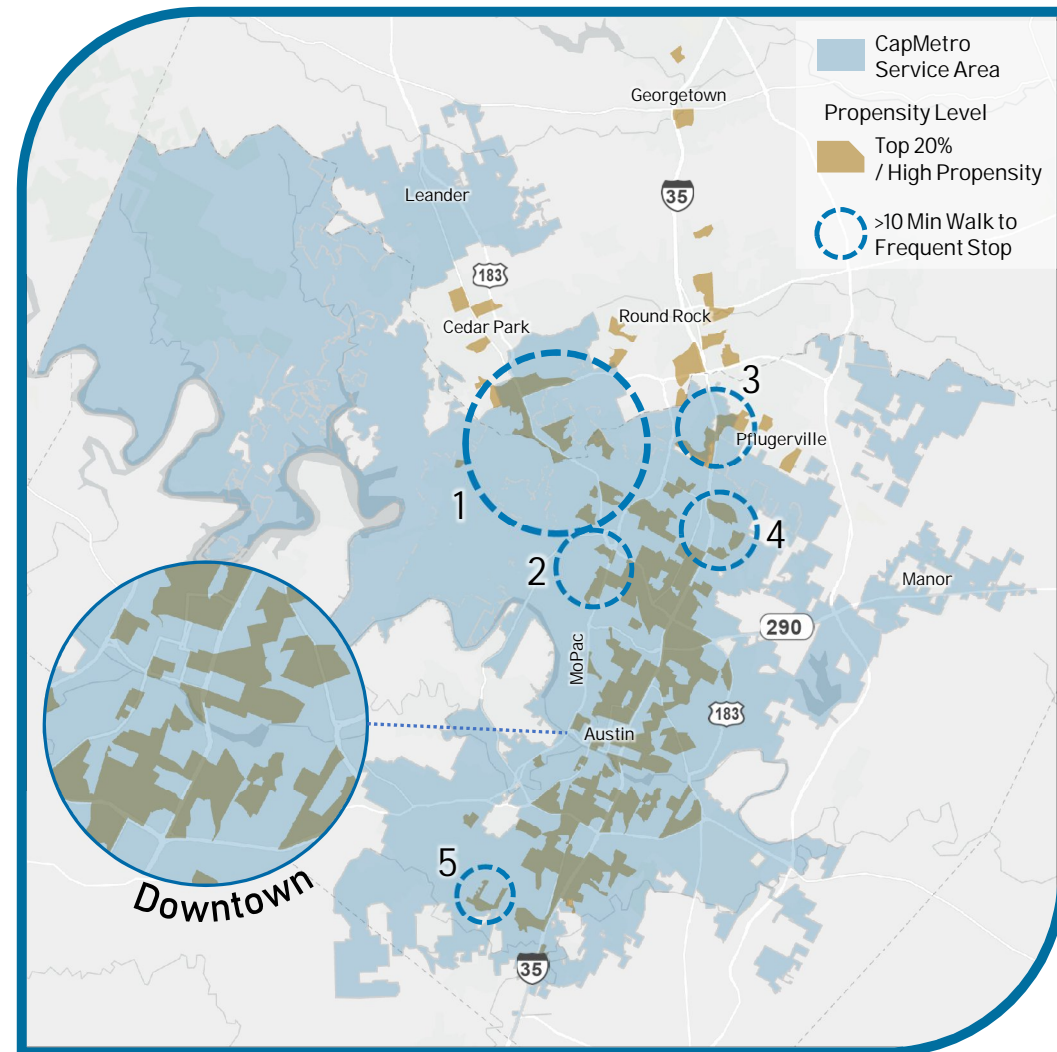
# Transit Propensity

## What is the Transit Propensity Index?

Identifies areas with high demand for transit service by combining and scoring ridership and equity metrics.

## Underserved High Propensity Clusters (circled on map):

1. US 183 corridor (West of MoPac)
2. N. MoPac & US 183
3. Windemere
4. Walnut Creek at I-35
5. Slaughter Lane



# Existing Conditions Key Themes

Growth & Travel Patterns



Ridership & Transit Demand



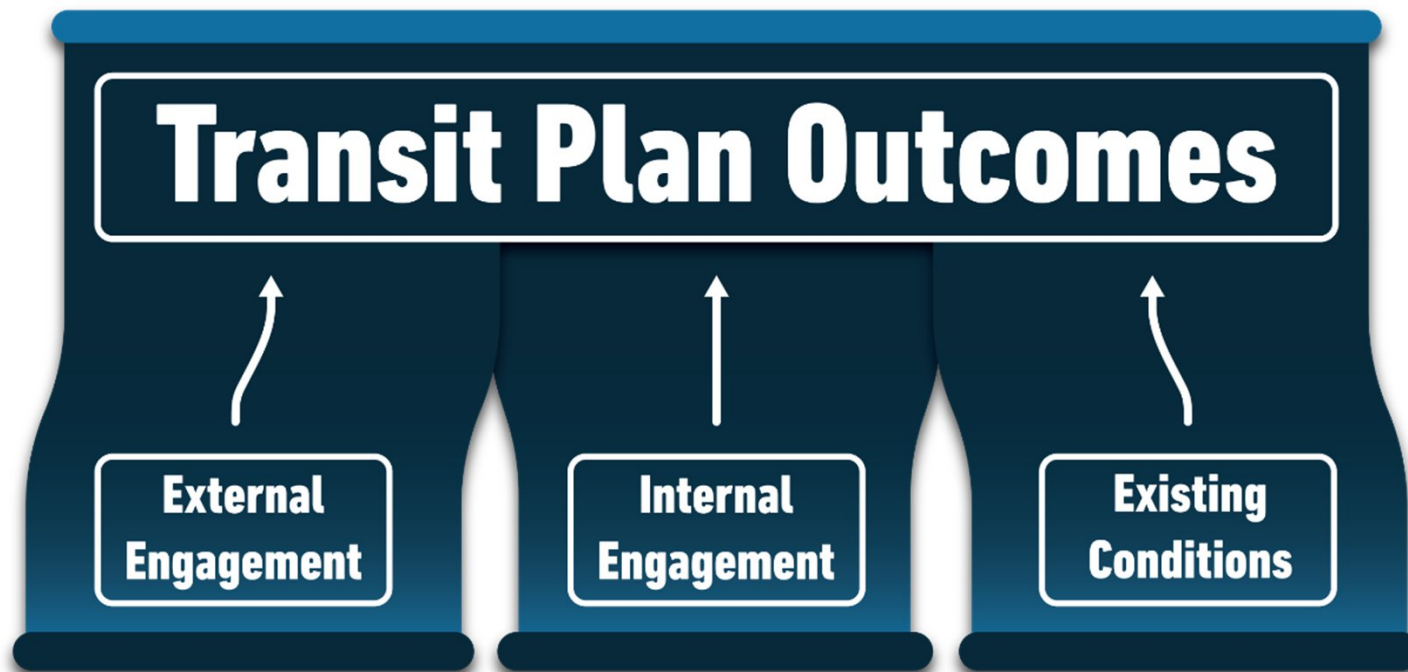
Performance & Reliability





# Draft Vision and Goals

# Draft Vision and Goals Development



## Draft Vision

Create a plan for public transit that serves communities throughout the region, is financially and environmentally sustainable, provides connectivity, fosters economic activity and ensures safe and equitable access to opportunity.



# Draft Goals



Create a community- and data-driven plan that prioritizes those with the highest need



Balance transit needs with available resources and funding throughout the region



Design a multi-modal transit network that connects people to jobs, activity centers, and services

# Goal 1



Create a community- and data-driven plan that prioritizes those with the highest need

## External

### WHAT WE HEARD

Public transportation access to medical appointments is a priority for our community. Also, we wish we didn't have to transfer as much.  
– *Colony Park Focus Group Participant*

## Internal

### WHAT WE HEARD

Serving the community is what keeps many CapMetro staff motivated. - *Internal Focus Group Participant*

## Existing Conditions

- Analyzing regional travel patterns
- Evaluating the transit market
- Measuring the effectiveness of our current service
- Robust engagement effort to gather qualitative data

## Goal 2



Balance transit needs with available resources and funding throughout the region

### External

#### WHAT WE HEARD

"My parents chose to live in Manor despite the long commute to work. They would like more connections to Austin and more options get to places like Pflugerville." - *Community Night Open House Attendee*

### Internal

#### WHAT WE HEARD

"Focus on improving the system's farebox recovery and overall funding."  
– *Internal Engagement Key Themes Summary*

### Existing Conditions

- Develop a comprehensive, balanced financial model to guide a fiscally constrained plan
- Collaborate regionally to evaluate and identify right-size transit options throughout Central Texas

## Goal 3



Design a multi-modal transit network that connects people to jobs, activity centers, and services

### External

#### WHAT WE HEARD

"Why don't I have good service where I live? Route #339 has 60 minute [frequency], we have to wait for an hour." - *Community Night Open House Attendee*

### Internal

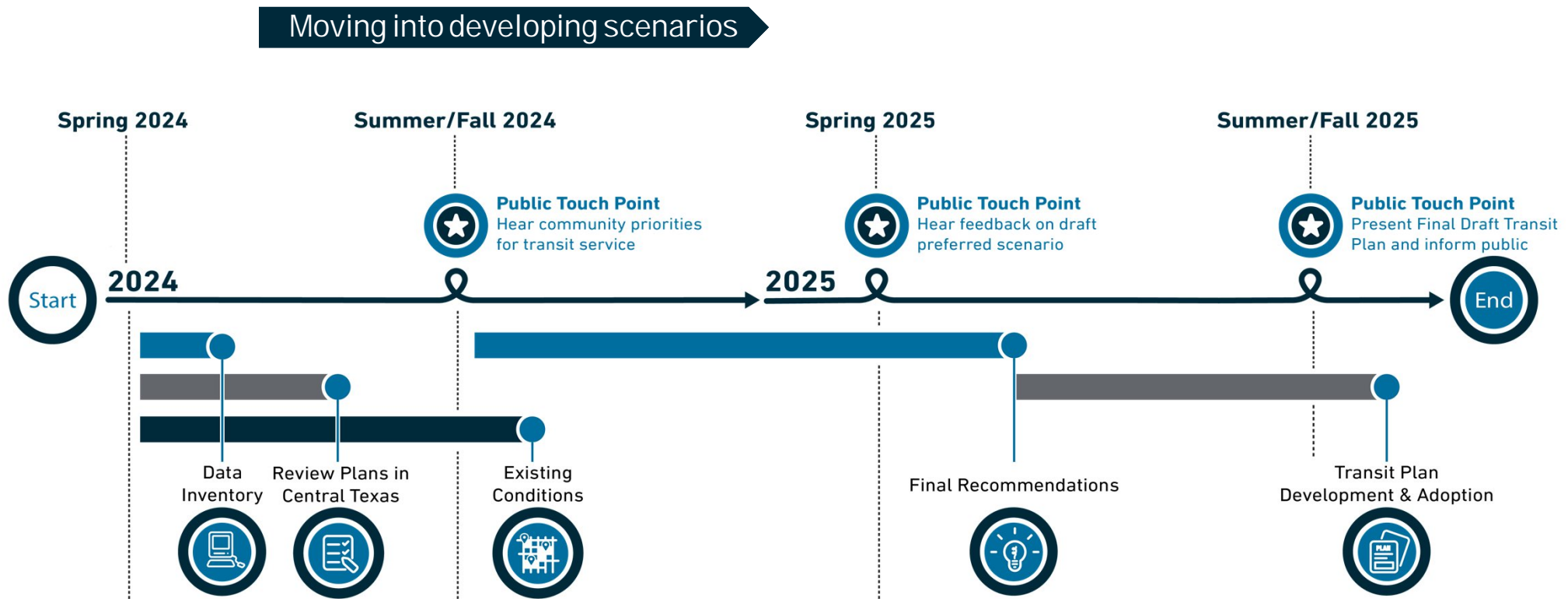
#### WHAT WE HEARD

"I often walk two miles to get to the bus stop to get to work." - *Internal Focus Group Participant*

### Existing Conditions

- Conducted a transit propensity analysis that centers people most likely to rely on transit
- Using cell phone data and engagement with our community, we'll better understand the passenger's whole trip
- Through scenario planning, identify where improvements can be made

# Next Steps



CapMetro

# Discussion



CapMetro

Thank you!